# CAIRNGORMS NATIONAL PARK AUTHORITY FINANCE COMMITTEE

## FOR INFORMATION

Title: REVIEW OF THE FINANCIAL YEAR 2010/11

Prepared by: Alistair Highet, Finance Manager

### **Purpose**

The purpose of this paper is to present a summary review of income and expenditure for the 12 months to 31st March 2011. The paper also reviews net Operational Plan expenditure for the financial year.

#### **Recommendations**

The Finance Committee is requested to:

- a) Note the draft results for the 12 months to 31st March 2011.
- b) Note the further analysis of net Operational Plan expenditure by programme for the 12 months to 31st March 2011.

## **Executive Summary**

- a) Table I shows the financial results of the CNPA for the year ending 31<sup>st</sup> March 2011. The year resulted in Net Income after capital expenditure of £9k against planned Net Income of £14k (the £5k variance representing less than 0.01% of total income).
- b) The Core Operating Costs budget of £2,911k for the year included £146k of efficiency savings. A further £43k of efficiency savings were made against this budget during the year, giving overall efficiency savings of £189k compared to a maximum efficiency target of £107k (2% of total Grant in Aid received). The CNPA has therefore made efficiency savings of £426k over the 3 years to 31st March 2011 against a target of £293k for the same period.
- c) Efficiency savings, in part, allowed the Operational Plan budget for 2010/11 to increase from an original £1,899k to a final out turn of £2,104k (see Table 2 for analysis).
- d) Financial targets for the CNPA provide a guidance range of +2% of Total Income (£124k Net Income for the year) and -1% (£62k Net Expenditure for the year). The Net Income for the year of £9k represents 0.01% of Total Income and is therefore within this guidance range.
- e) These draft results for the year ending 31<sup>st</sup> March 2011 are subject to audit by Audit Scotland, who will begin their audit field work on 9<sup>th</sup> May 2010.

## **REVIEW OF THE YEAR TO 31/03/2011 - FOR INFORMATION**

Table I. Results for the I2 months to 31st March 2011:

CNIDA						
<u>CNPA</u> 2010/11		Mar-11	12 Mar I I	Mar-11		
Operating Cost Statement				Variance		
E000's		12 mths				
.000 \$		12 1111113	12 muis	12 111015		
Income						
Grant in Aid and Other income	a)	5,391	5,012	379		
Operational Plan income	b)	827	563	264		
otal Income		6,218	5,575	643		
Expenditure						
Board and Staff Salary costs	c)	2,263	2,299	36		
Other Board and Staff costs	c)	354	203	-151		
Office Running costs		260	253	-7		
T and Professional Support		142	156	14		
Core Operating Costs	d)	3,019	2,911	-108		
Operational Plan Expenditure	e)	2,931	2,541	-390		
Depreciation	۷,	79	76	-370		
Operating Expenditure		6,029	5,528	-501		
pper utiling Experience		- 0,027	3,320	301		
let Increase in Reserves		189	47	142		
Capital Expenditure	f)	180	33	-147		
let Income after Cap. Exp.	g)	9	14	-5		
lotes						
	a)			capital gran		
		_		8k SG cor		
	P)		_	income w ject claime		
	U)			geted for		
	c)	Reflects t	he £1511	k cost of tl	ne earl	y de
				36k savings	achie	ved
	۲۱,	costs for		arly depar	ture c	nete
	u)			sariy depar Sk + £151K		
		represent	ts additio	nal savings	on to	p of
	,			get figures	for th	e ye
	,	See b) an				(2)
	f)			t for the ye d assets du		
		•		perational	_	ie , c
	g)	In overall	financial	managem	ent ter	
			than the	budget figu	re for	201
		income.				

Table 2. Net Operational Plan expenditure for the 12 months to 31st March 2011:

CNPA Operational Plan		Ma : II	12 Man 11	Maill				
<u>2010/11</u>			Mar-II	Mar-II				
Expenditure Summary			_	Variance				
£000's		12 mths	12 mths	12 mths				
Operating Cost Statement								
Operational Plan Income		827	563	264				
Operational Plan Expenditure		2,931	2,541	-390				
		2,104	1,978	-126				
Operational Plan Programmes								
I. Biodiversity and Landscapes		171	177	6				
2. Land Management Support		55	83	28				
3. Sustainable Deer Management		13	20	7				
4. Outdoor Access	h)	387	272	-115				
5. Sustainable Tourism & Business	·	197	194	-3				
6. Affordable Sustainable Housing		24	20	-4				
7. Awareness and Understanding		400	396	-4				
8. Communications		226	275	49				
9. Planning	i)	399	363	-36				
10. Corporate Services	j)	232	178	-54				
Net Operating Cost		2,104	1,978	-126				
<u>Notes</u>								
	h)	£100k of COAT funding from 2011/12 budget was paid in March 2011 to aid the Access Trusts cash flow and business plan objectives.						
	i)			k have beer	n incurred on the Dornell Wind			
	٠,	•			een managed from unspent			
		budget id	entified i	n programn	nes I to 3 & 8.			
	j)	Additional expenditure of £78k on shared services work with Loch Lomond & the Trossachs National Park Authority has been incurred in the year. This relates to e-planning, network connectivity and systems integration work funded by additiona SG grant received during 2010/11, specifically awarded against shared service activities.						

Alistair Highet
3 May 2011
alistairhighet@cairngorms.co.uk